



INTRODUCTION TO ATLAS ENERGY

An International Upstream Royalty Company

November 2024

OVERVIEW OF ATLAS ENERGY

An internationally focused oil and gas investment company



Building a portfolio of royalty interests in international upstream assets

- *Targeting a wide range of countries with limited jurisdictional constraints*
- *Both oil and gas assets, ranging from pre-development through to mature production*



Straightforward and flexible funding approach based on a royalty financing model

- *Atlas provides capital to E&P companies to fund organic growth and acquisitions*
- *Investment is structured as a royalty interest in one or multiple assets*



Expertise in building and funding E&P companies

- *Atlas management team has successfully grown and sold multiple E&P companies*
- *Completed over \$19 billion in M&A and finance transactions and raised over \$1 billion in public equity capital*



Extensive in-house expertise providing value-add to investment partners

- *Decades of combined experience touching over 70 oil and gas producing countries*
- *Extensive commercial, technical and on-the-ground operational experience on multiple continents*

ATLAS' STRATEGY FILLS A FINANCING VOID IN THE MARKETPLACE

ESG factors and the emergence of US unconventional have eroded available capital for international E&P companies

Intl E&P funding sources 10 yrs ago:

Equity

- 40+ dedicated international E&P fund managers, 2P NAV valuations
- 30+ private equity firms funding startups

Debt

- 10-15 dedicated E&P teams within blue chip lending banks (RBL and mezz)
- Norwegian bonds for every risk threshold

Funding sources today:

Equity

- <5 dedicated international E&P fund managers, 2x DACF valuations
- Minimal private equity engagement

Debt

- 2-3 remaining blue chip lending banks (RBL)
- Predatory mezz lenders
- 8 trading firms (forward sales contracts under punitive terms)

Atlas sees an abundance of opportunities to support high quality teams with:

DEVELOPMENT



ASSET ACQUISITIONS



E&A BY MATURE COMPANIES



INFRASTRUCTURE



TARGET OPPORTUNITIES

Atlas is currently evaluating a pipeline of potential investments across the international landscape

Small Cap International E&Ps



- *Companies producing less than c. 20,000 boepd with scope to grow production 2-3x organically*
- *Atlas funding would be used to accelerate appraisal and development on existing assets*
- *Funding can also be used for new (brownfield/greenfield) projects and acquisitions*
- *Target deal size – US\$25-50 million*

Mid Cap International Oil Companies (IOCs)



- *Companies active across multiple jurisdictions with a portfolio of investment opportunities*
- *Atlas funding can be used for non-core opportunities for which corporate funding is unavailable*
- *Funding can also be used together with/in place of non-recourse financing for ring-fenced projects and acquisitions*
- *Target deal size – US\$50-100 million*

National Oil Companies (NOCs)



- *State-owned oil companies seeking active participation alongside Majors and IOCs in their domestic projects*
- *Atlas funding can be used to help fill the void left by multi-laterals/banks/ECAs that have stopped financing oil and gas*
- *Target deal size – US\$100-200 million*
- *Atlas has relationships with large private equity firms that have expressed interest in co-investment in such opportunities*

ROYALTY FINANCING MODEL

A win-win model targeting a segment of the market with diminished interest from traditional capital sources

A straightforward and flexible financing solution structured as a revenue- or profit-based royalty implemented at the asset/project level or higher in the corporate structure

Benefits to the Company

Attractive alternative to equity:

- ✓ Royalty acts as a non-dilutive funding mechanism
- ✓ No private equity overhang or handcuffs
- ✓ Competitive cost of capital

Retained control of decision-making:

- ✓ Full control of asset stewardship, capital planning, corporate leadership and eventual monetisation

Aligned partner for the long term:

- ✓ Unlike debt providers, royalty holders directly share commodity and production risks
- ✓ Long term asset performance and viability is in the interest of both parties

Limited obligations and restrictions:

- ✓ Unlike debt, no fixed repayments and associated repayment/refinancing risks
- ✓ Flexible use of proceeds and limited restrictive covenants
- ✓ No offtake commitment
- ✓ Low admin burden

Partnership with Atlas:

- ✓ Offering technical and operational support based on decades of experience working across the globe
- ✓ Access to Atlas network and intel
- ✓ Enhanced profile and capital markets exposure including tier A institutional investors

In certain cases, Atlas may also consider taking a working interest, equity or mezz debt position

HIGHLY EXPERIENCED MANAGEMENT TEAM AND BOARD

Decades of experience building and funding upstream companies across the globe

MANAGEMENT TEAM

Mark Hodgson President, CEO & Director	➤ 20+ years of experience - Former VP and co-founder of Spartan Delta Corp., VP Operations Obsidian Energy, VP BD and Country Manager Bankers Petroleum Albania, Croatia, Hungary and Romania, Director of International E&P Institutional Sales at Tristone Capital London
Blair Anderson VP Geoscience	➤ 40+ years of experience - Former CEO of Marsa Energy (Turkey), senior executive roles with Aventura (Trinidad), Verenex (Libya), Condor (CIS), extensive international experience including Indonesia, Australia, Asia, Mexico, South America, Caribbean, North and West Africa, Middle East and Europe.
Ryan Giroux VP Business Development	➤ 23+ years of experience including 17 years focused on international assets, working as a senior reservoir engineer with Petro-Canada UK and DONG Energy, then as a technical and commercial advisor and finance specialist with a number of London-based banks, most recently Societe Generale.
Don Kornelsen VP Commercial	➤ Senior M&A Specialist with 18+ years and over \$14 billion of international E&P transaction experience focused on Africa, Asia, Europe and the Middle East, most recently with Vermilion Energy, and prior to this with Standard Chartered Bank.
Richard Naden VP Engineering	➤ Senior Executive with 35+ years of experience – VP, Operations Dorset Exploration, VP, Engineering & Operations Baytex Energy/Trust, and extensive international petroleum engineering projects in USA, Central & South America, Caribbean, Europe, MENA and Asia.

BOARD OF DIRECTORS

Richard “Rick” McHardy Chairman	➤ 25+ years of experience - Co-founder, CEO and Director of Logan Energy; Co-founder and Chairman (formerly Executive Chairman) of Spartan Delta Corp.; co-founder and CEO of Spartan Energy, Spartan Exploration, Spartan Oil and Titan Exploration
John Bookout III Director	➤ 40+ years of experience – Former Partner, PE at Apollo Global Management LLC; Managing Director of Energy and Infrastructure at KKR & Co., including principal backing of Flowstream; Director and head of the 17 global industry practices at McKinsey & Co. including co-head of NA Energy and head of European Energy
Glenn McNamara Director	➤ 40+ years of experience - Former CEO of Heritage Royalty; Former President of BG Canada, Exxon Canada West and Petromanas; multitude of senior leadership roles at Exxon in South America, USA, Europe and Asia Pacific.
Scott Price Director	➤ 40+ years of experience - Former lead independent director of Gran Tierra, CEO of Solana Resources, Aventura Energy and CFO of Ocelot International

ATLAS PARTNERSHIP

More than a capital provider, Atlas offers technical, operational and other support to its investment partners

Technical Expertise

Deep in-house knowledge based on decades of experience executing geoscience and engineering projects spanning every continent

Operational Expertise

Team members have been country managers of assets across multiple jurisdictions and understand the complexities inherent to international operations

Atlas Support

Commercial & Country Expertise

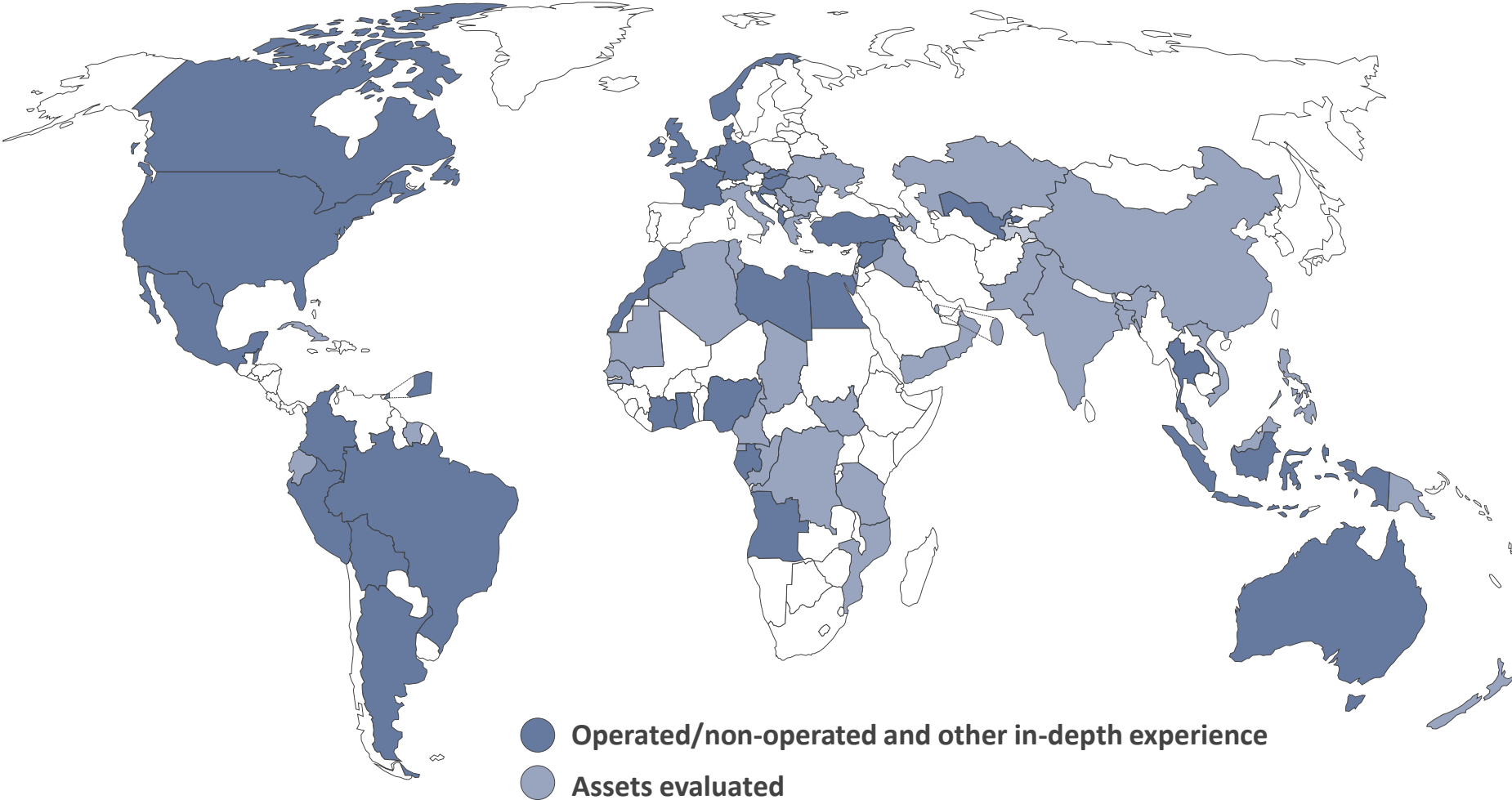
Evaluations carried out in 70+ countries: decades of experience assessing and managing commercial, legal and political challenges

Transactional Expertise

The team has completed over US\$ 19 billion of M&A + finance transactions involving a diverse range of companies and assets located across the globe

GLOBAL EXPERIENCE OF THE ATLAS TEAM

Collective experience covering more than 70 countries





ATLAS
ENERGY